# ITOCHU ENEX CO., LTD.

(TSE Prime, 8133)

# Financial Results(FY2023)

May 9, 2024





### <u>Note</u>

We pay close attention to the content of the material, but the Company and information providers will not be liable for any damage caused by errors in the information posted or damage suffered based on the information posted in this material.

The current plans and strategies of the Company posted in this material are forecasts prepared by the Company based on information currently available, and these future forecasts include risks and uncertainties. Accordingly, the actual results may differ materially from the forecasts posted. Please note that the Company does not guarantee the certainty of these forecasts.

•Unless otherwise noted, all the numerical values in this material are based on the International Financial Reporting Standards (IFRS).

In this material, the notation has been replaced as follows.
"Profit from operating activities" ⇒ "Operating profit"
"Net profit attributable to Itochu Enex's shareholders" ⇒ "Net profit"





### **Results Highlights**

#### Overview of Consolidated Financial Results for the Fiscal Year Ended March 31, 2024

- **Net profit** increased 0.1 billion yen year on year to **13.9 billion yen**, reaching a record high.
- Profit increased thanks to the strength of the car dealer business, coupled with gains on sale associated with the replacement of assets. However, the industrial Business segment experienced a decline in earnings attributed to a reactionary decline from the strong performance it had recorded in the previous fiscal year and a downturn in the electric power market.

Net sales963.3 billion yen (-4.8% year on year)Operating profit23.6 billion yen (+10.4% year on year)Gross profit88.6 billion yen (-1.1% year on year)Net profit13.9 billion yen (+0.4% year on year)







- 1. <u>Overview of Consolidated Financial Results</u> for the Fiscal Year Ended March 31, 2024
  - 1) Overview of the Entire Company
  - 2) Overview by Segment
- 2. Progress on Medium-Term Business Plan
  - 1) Overview and Status of Initiatives
  - 2) Progress in Each Department





# <u>Overview of Consolidated Financial Results</u> for the Fiscal Year Ended March 31, 2024 Overview of the Entire Company





## **Summary of Financial Results for FY2023**

(100 million yen)	FY2022 Results	FY2023 Results	Changes	FY2023 Plan	Achievement rate
Net sales	10,120	9,633	-487	<b>9,700</b> <sup>*</sup>	99%
Gross profit	896	886	-9		
Selling, general and administrative expenses	-689	-702	-13		
Loss (gain) related to fixed assets	-6	46	+52		
Operating profit	214	236	+22	209	113%
Share of profit (loss) of investments accounted for using equity method	24	19	-5		
Net profit	138	139	+1	135	103%
Ratio of SG&A expenses to gross profit	76.9%	79.3%	+2.4 pt		earnings forecast for net sales was revisorecast of 1,200 billion yen on January 3
Dividends (yen/share)	50	54	+4	[Reference] Q	uarterly results (net profit)

□ Net profit increased 0.1 billion yen year on year to 13.9 billion yen, reaching a record high.

- Profit increased thanks to the strength of the car dealer business, coupled with gains on sale associated with the replacement of assets. However, the Industrial Business segment experienced a decline in earnings attributable to a reactionary decline from the strong performance it had recorded in the previous fiscal year and a downturn in the electric power market.
- □ The annual dividend is expected to rise 4.00 yen from that for the previous year, to an ordinary dividend of 54 yen per share.



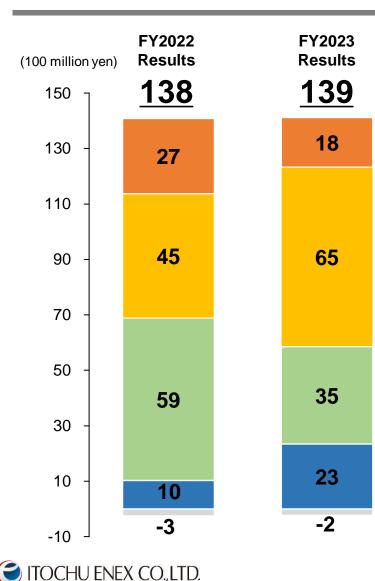
		25	39	30		38		7		
	1Q			4Q	1Q	2Q		4Q		
		FY2	2022			FY2	2023			
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## **Net Profit by Segment**



### Major factors for increase/decrease Home-Life (YoY: -¥900 million, Percent of the plan achieved: 66%) Profit decreased due to the impact of fluctuations in inventory unit prices on margins following a drop in the LP gas import price. Car-Life (YoY: +¥2,000 million, Percent of the plan achieved: 151%) Profit increased due to the strength of the car dealer business and a gain on the sale of former CS sites. Industrial Business (YoY: -¥2,400 million, Percent of the plan achieved: 113%) Profit decreased due to the reactionary decline in the marine fuel business and in the distribution terminal business, both of which achieved strong performances in the

#### Power & Utility (YoY: +¥1,200 million, Percent of the plan achieved: 61%)

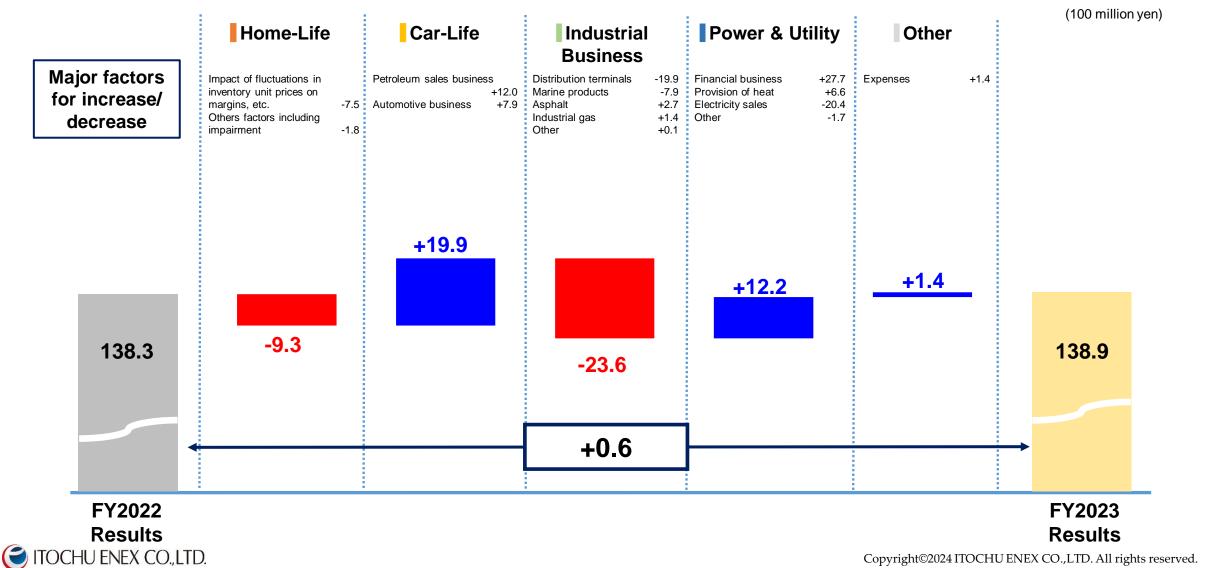
preceding year.

Profit increased, with a gain on the sale of a mega solar power plant offsetting a decline in earnings that resulted from a downturn in the electric power market.

(\*) CS: Stands for car life station, which is a multi-service station offered by the Company.

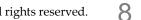


## Analysis of Net Profit by Segment



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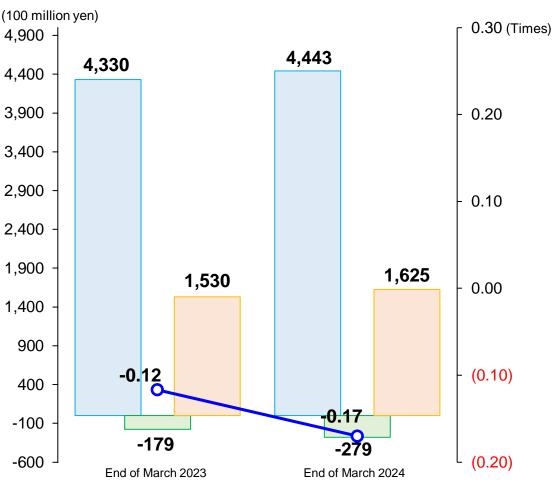
#### Shareholders' equity - Net DER (Right-hand scale) Copyright©2024 ITOCHU ENEX CO., LTD. All rights reserved.



□ **Total assets**: Increased **11.3** billion yen from the end of the previous (100 million yen) year to 444.3 billion yen, reflecting an increase in trade receivables 4,900 attributable in part to an increase in the crude oil prices at the end of the fiscal year. 4,400 □ Shareholders' equity: Increased 9.6 billion yen from the end of the 3,900 previous year to **162.5** billion yen, mainly reflecting a rise in net profit. 3,400

**PBR**: Improved by 0.26pt from the end of the previous year to **1.09** times due to higher share prices.

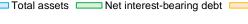
(100 million yen)	End of March 2023 Results	End of March 2024 Results	Changes
Total assets	4,330	4,443	+113
Net interest-bearing debt	-179	-279	-100
Shareholders' equity	1,530	1,625	+96
Ratio of shareholders' equity to net assets	35.3%	36.6%	+1.3 pt
Net DER	-0.12	-0.17	-0.05 pt
PBR	0.83	1.09	+0.26 pt



### **Financial Position**

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#### Trade receivables increased due in part to an increase in the crude oil prices at the end of the fiscal year.







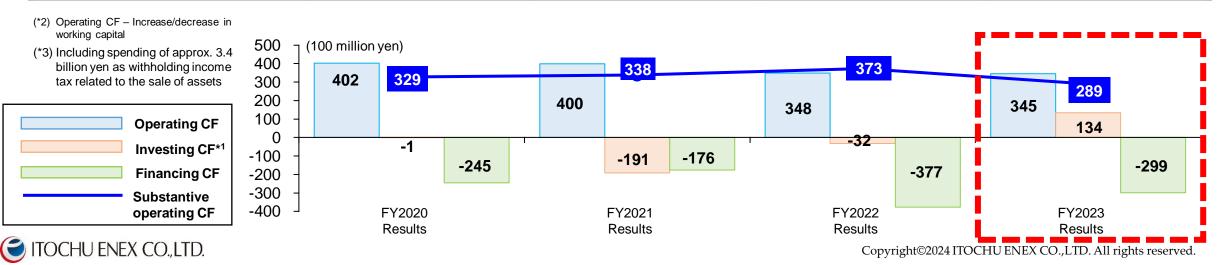
### **Cash Flows**

### Substantive operating cash flows decreased year on year,

but overall cash flows were steady, mainly due to the replacement of assets.

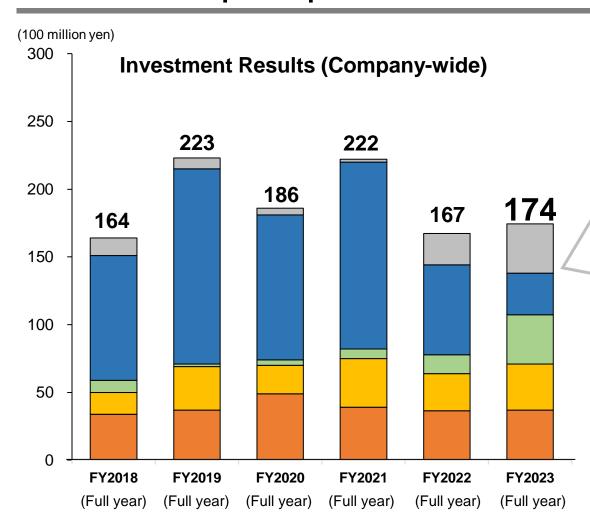
Cash Flows	(100 million yen)	FY2020 Results	FY2021 Results	FY2022 Results	FY2023 Results
Cash flows from	n operating activities	402	400	348	345
Cash flows from	om investing activities	-1	-191	-32	-66
Deposits paid t	to parent company	-	-	-	-200
	n investing activities*1 osits paid to parent	-1	-191	-32	134
Cash flows from	n financing activities	-245	-176	-377	-299

Substantive operating cash flows (*2)	329	338	373	289 (*3)

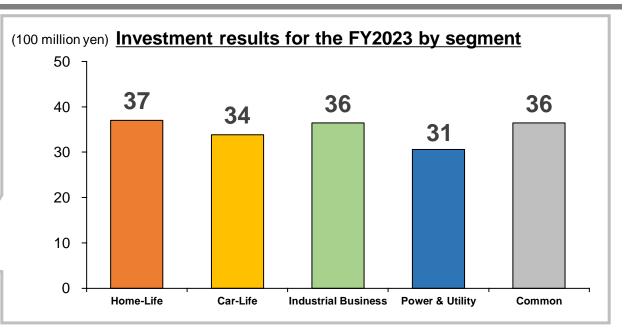




### **Investment Trends** Started new initiatives such as the acquisition of business rights and investments in power plants and DX.



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#### Major new and strategic investment results

Home-Life	Acquisition of business rights, investment in LPWA (*), etc.
Car-Life	Investment in the automotive aftermarket, etc.
Industrial Business	New construction of industrial gas-related facilities, investment in the modified asphalt business, etc.
Power & Utility	Investment in photovoltaic power generation and solar power and demand- response solutions
Common	Construction of new core systems, building of training facilities, and others

(\*) Abbreviation for Low Power Wide Area. Communication method for achieving long-distance telecommunication with reduced power consumption. Copyright©2024 ITOCHU ENEX CO., LTD. All rights reserved. 1()



# <u>Overview of Consolidated Financial Results</u> for the Fiscal Year Ended March 31, 2024 Overview by Segment





### **Results by Segment**

(100 million yen)		FY2022 Results	FY2023 Results	Changes	Rate of change %	FY2023 Plan	Achievement rate
	Net sales	10,120	9,633	-487	-4.8%	9,700*	99%
Company-wide	Operating profit	214	236	+22	+10.4%	209	113%
	Net profit	138	139	+1	+0.4%	135	103%
	Net sales	842	767	-75	-8.9%		
Home-Life	Operating profit	20	15	-6	-27.4%	_	_
	Net profit	27	18	-9	-34.1%	27	66%
	Net sales	5,771	6,215	+444	+7.7%		
Car-Life	Operating profit	90	125	+35	+39.4%	_	_
	Net profit	45	65	+20	+44.2%	43	151%
	Net sales	2,310	1,447	-863	-37.4%		
Industrial Business	Operating profit	85	50	-35	-40.7%	_	_
	Net profit	59	35	-24	-40.2%	31	113%
	Net sales	1,197	1,204	+7	+0.6%		
Power & Utility	Operating profit	22	46	+25	+114.2%	_	_
-	Net profit	10	23	+12	+119.3%	37	61%

\* The full-year consolidated earnings forecast for net sales was revised to 970 billion yen from an initial forecast of 1,200 billion yen on January 31, 2024.



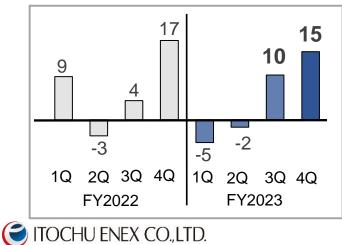
## Home-Life



### Profit decreased due to the impact of fluctuations in inventory unit prices on margins following a drop in the LP gas import price.

	FY2022 Results	FY2023 Results	Changes	Major factors for increase/decrease	FY2023 Plan	Achievement rate
Gross profit	181	180	-1	The number of customers under direct contract rose approx. 9,000 from the end of		
Selling, general and administrative expenses	-162	-162	-0	the previous fiscal year, to approx. 574,000, reflecting the acquisition of new customers		
Operating profit	20	15	-6	and business rights. LP gas sales volume decreased year on year due to the impact of		
Share of profit (loss) of investments accounted for using equity method	21	16	-6	the warm winter. Profit slid due to a fall in the LP gas import price, which led to a negative impact from		
Net profit	27	18	-9	fluctuations in inventory unit prices on margins.	27	66%

#### Quarterly results (net profit)



<u>Profit (loss) of major</u> <u>affiliates</u>	FY2022 Results	FY2023 Results	Changes
ITOCHU ENEX HOME-LIFE NISHI-NIHON	6	4	-2
ECORE (The Company's equity 51%)	6	7	+1
ENEARC (The Company's equity 50%)	9	8	-1

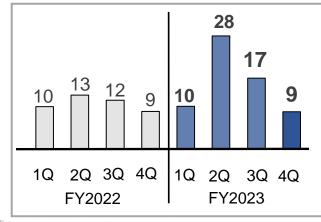
<u>Number of</u> customers (1,000)	End of March 2023	End of March 2024	Changes
Number of customers under direct LP gas supply contracts	565	574	+9
Sales volumes	FY2022 Results	FY2023 Results	Changes
LP gas (thousand tons)	452	422	-7%



### Car-Life Profit increased due to the strength of the car dealer business and a gain on the sale of former CS sites.

						(100 million yen)
	FY2022 Results	FY2023 Results	Changes	Major factors for increase/decrease	FY2023 Plan	Achievement rate
Gross profit	491	529	+38	The number of CS decreased by 44 from the		
Selling, general and administrative expenses	-402	-413	-12	end of the previous fiscal year to 1,566. The sales volume of oil products was higher than		
Loss (gain) related to fixed assets	-4	7	+11	in the previous year as demand trended higher. The number of cars sold increased		
Operating profit	90	125	+35	year on year, reflecting strong deliveries of new cars due to a recovery in the supply of		
Share of profit (loss) of investments accounted for using equity method	-1	1	+1	semiconductors. In terms of profitability, the brisk performance of the car dealer business and a gain on the		
Net profit	45	65	+20	sale of former CS sites resulted in profit growth.	43	3 151%

#### Quarterly results (net profit)



Profit (loss) of major affiliates	FY2022 Results	FY2023 Results	Changes	<u>Sales volumes</u>	FY2022 Results	FY2023 Results	Changes
ENEX FLEET	20	24	+4	Gasoline (thousand KL)	2,129	2,127	-0%
			· ·	Diesel oil (thousand KL)	2,523	2,743	+9%
Osaka Car Life Group (The Company's equity 51.95%)	11	19	+8	B Diesel oil (thousand KL) New cars (thousand units)	25	28	+10%
				Used cars (thousand units)	18	19	+5%

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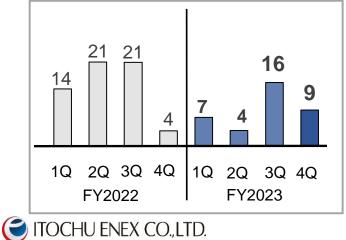
## **Industrial Business**



Profit decreased following a reactionary fall in the distribution terminal business, which had performed strongly in the previous fiscal year.

	FY2022 Results	FY2023 Results	Changes	Major factors for increase/decrease	FY2023 Plan	Achievement ra
Gross profit	152	113	-40	In the marine fuel business, the sales volume decreased year on year after a partial contraction		
Selling, general and administrative expenses	-62	-63	-1	of transactions for ocean-going vessels. In the AdBlue sales business, the sales volume was higher year on year, following good progress in		
Operating profit	85	50	-35	the development of sales channels. In terms of profitability, the absence of strong		
Share of profit (loss) of investments accounted for using equity method	1	1	+0	performances, such as those recorded mainly by the distribution terminal business and the marine fuel sales business in the previous fiscal year, resulted in lower profits, despite the robust results		
Net profit	59	35	-24	of the asphalt sales business and the AdBlue sales business.	31	113

Quarterly	y results	(net	profit)



<u>Profit (loss) of major</u> <u>affiliates</u>	FY2022 Results	FY2023 Results	Changes	Sales volumes	FY2022 Results	FY2023 Results	Changes
ITOCHU INDUSTRIAL GAS	3	5	+2	Heavy fuel oil (thousand KL)	1,566	1,041	-34%
				Asphalt (thousand tons)	258	287	+11%
				Industrial gas (thousand tons)	64	66	+2%
				AdBlue (thousand KL)	98	105	+7%

(100 million yen)

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### **Power & Utility** Profit increased with a gain on the sale of mega solar power plant having absorbed the decline in earnings that resulted from a downturn in the electric power market.

						(100 million yen)
	FY2022 Results	FY2023 Results	Changes	Major factors for increase/decrease	FY2023 Plan	Achievement rate
Gross profit	71	64	-7	With respect to the sales volume of the electricity		
Selling, general and administrative expenses	-60	-63	-3	retailing business, the result of low voltage power surpassed the previous fiscal year's level, attributable to the acquisition of new contracts, while that of high		
Loss (gain) related to fixed assets	0	41	+41	voltage power declined year on year due to the implementation of profitability focused sales. As a result,		
Operating profit	22	46	+25	overall sales fell year on year. Sales volume in the heat provision business increased year on year due to an		
Share of profit (loss) of investments accounted for using equity method	3	2	△1	increase in the use of air conditioners that resulted from the extreme heat in the summer of the year. In terms of profitability, profit increased, with a gain on the sale of a mega solar power plant offsetting a decline		
Net profit	10	23	+12	in earnings attributed to a downturn in the electric power market.	37	61%

10		1	6	39	6		
	-7					-1	
							-21
1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
	FY2	)22			FY2	023	

Quarterly results (net profit)

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Profit (lo affiliates	<u>ss) of major</u>	FY2022 Results	FY2023 Results	Changes	<u>Sales volu</u>	imes
ENEX Ele	ctric Power Group	9	2	-8	Electricity R	etail (GWh)*
ENEX LIF	E SERVICE	3	6	+3		Sales of high
	shi Service Company bany's equity 66.6%)	1	8	+7	Breakdown	voltages*
Oji-Itochu Co., Ltd.	Enex power retailing bany's equity 60.0%)	6	4	-3	Steam (thous	voltages*
Number (in thous	of customers ands)	End of March 2023	End of March 2024	Changes	Heat quantit	y (TJ)
Number o	f power supply ns (company-wide total)	334	321	-13	* Calculated b	ased on prelimir

	<u>Sales volu</u>	mes	FY2022 Results	FY2023 Results	Changes
	Electricity Re	etail (GWh)*	2,054	2,018	-2%
1	Prockdown	Sales of high voltages*	1,225	948	-23%
	Breakdown	Sales of low voltages*	829	1,070	+29%
	Steam (thous	and tons)	411	331	-19%
	Heat quantit	y (TJ)	1,238	1,314	+6%

Calculated based on preliminary values. Electricity retail includes agency quantity.



## 2. Progress on Medium-Term Business Plan

## 1) Overview and Status of Initiatives



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## **Progress of '23-'24 Quantitative Plan**



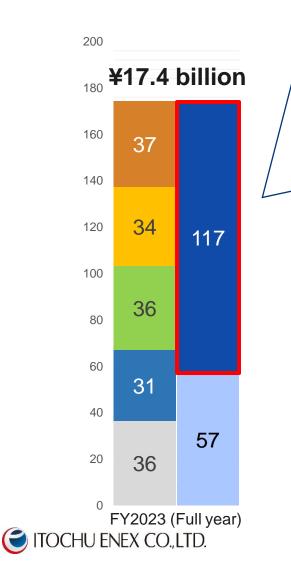
	Plan	2023 Results	Results
Net profit	¥13.5 billion	¥13.9 billon	Achieved
ROE	8-9%	8.8%	Achieved
Substantive operating CF	¥35.0 billion each fiscal period	¥28.9 billion	Fell slightly short of the plan
Investment (2-year total)	¥60.0 billion	¥17.4 billion	Selection of investment Decrease in CAPEX
Dividend policy	Progressive dividends Strong awareness of maintaining a ratio of 40% or more	Progressive dividends 40% or more	As planned

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## **Breakdown of Investment Results for FY2023**





Acquisition of gas business rights, investment in LPWA Investment in NAL Net Communications Investment in Nichireki and new construction of facilities related to high-pressure gas Investment in PV, the Company's own power source and investment in Informetis Construction of new core systems, building of training facilities
Investment in Nichireki and new construction of facilities related to high-pressure gas Investment in PV, the Company's own power source and investment in Informetis Construction of new core systems, building of training facilities
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## Medium-Term Business Plan, ENEX2030 '23-'24



### Position

# Developing a framework for achieving growth strategies by strengthening on-site capabilities and revenue base, in preparation for realization of the 2030 Vision

Major

initiatives

for

FY2023

### Develop on-site capabilities



- Evolving the profit model by combining the strengths of all employees and improving overall capabilities
- Promoting delegation of authority to speed up onsite decision making
- Introduction of personnel policies to evaluate onsite efforts and performance

## Developing a framework for making investments

- Enhancing the ability to make investments (investment analysis, structuring, execution and review)
- Establishment of an Investment Strategy Department as a professional organizational unit for making investments

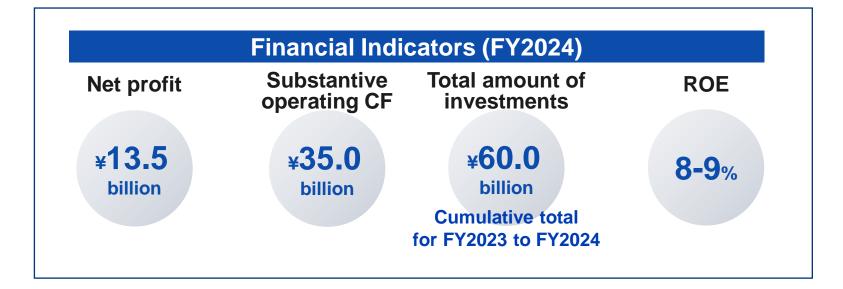
## Strengthening the organization and human resources

- Development of human resources who can realize growth strategies
- Implementation of personnel, evaluation, and award systems to improve employee motivation
- Improving the efficiency of consolidated group management

- Decision-making, clarification of roles, and shift to a slim structure
- Establishment of a new department that provides appropriate support and performs appropriate management for promoting the delegation of authority
- Building an organizational structure for making investments
- ✓ Making new strategic investments steadily
- ✓ Starting to revise the personnel system
- Opening a training facility with accommodations to enhance training
- Implementing and continuing development of human resources specialized in investment

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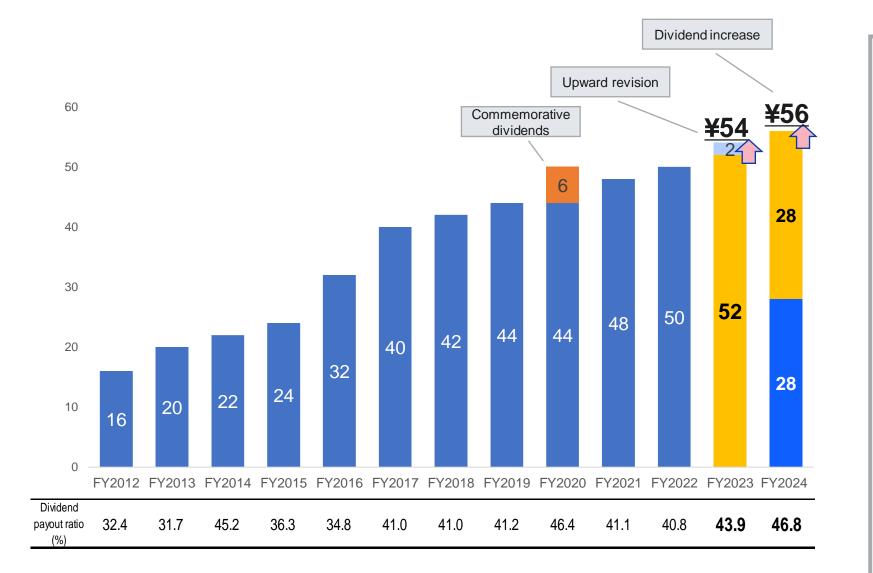
Impact of WECARS (former BIGMOTOR) on the quantitative plan

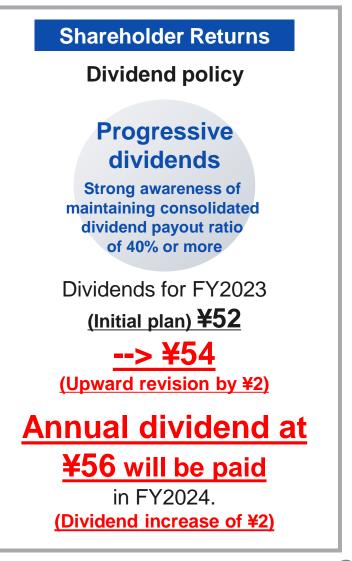
> The impact of the WECARS (former BIGMOTOR) project on the profit plan for FY2024 is limited.



## FY2023-FY2024 Shareholder Returns



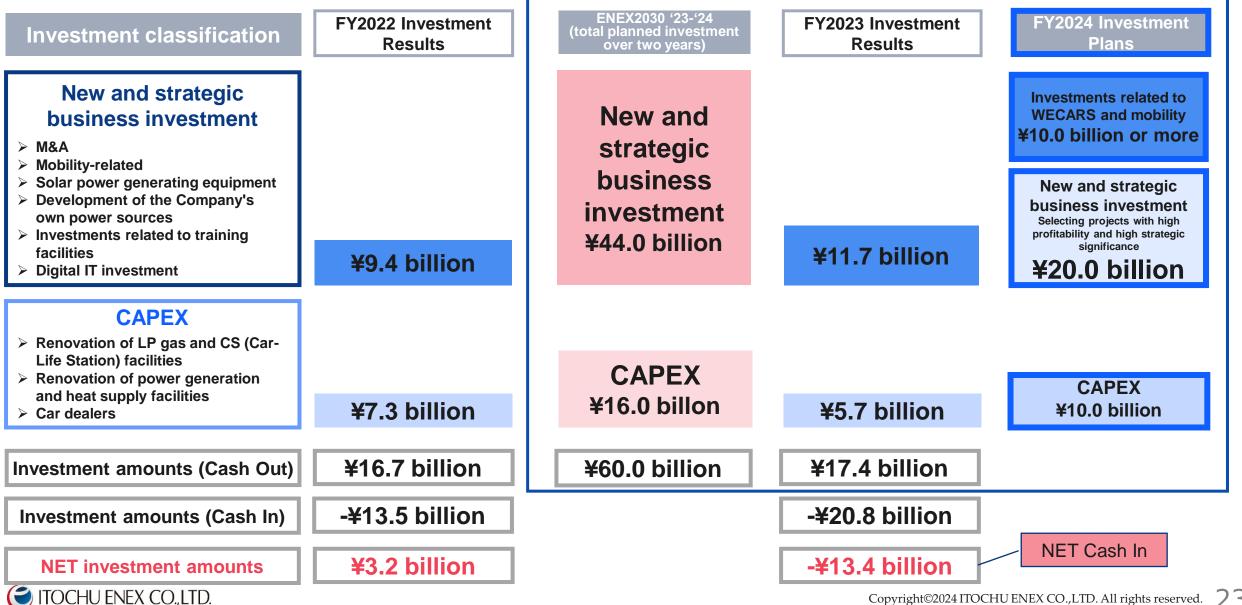




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## **Quantitative Plan**





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## **ENEX2030 Quantitative Plan**



## ENEX2030 Management Targets (2030 Target)

\* Unchanged from the initial plan **Financial Indicators Non-financial Indicators** Ratio of female hires Net profit Substantive operating cash flows **GHG** emissions **¥20.0 50**% ¥45.0 **30**% or billion or reduction billion above more or more (comparison with FY2018, Scopes 1 and 2) ROE Ratio of childcare leave New and strategic Percentage of business investment female managers taken by male employees **¥210.0** 9.0% **80**% or 10% billion or more more \* Total for eight years (2023 to 2030)

## **Update on Initiatives for FY2023**



#### Strengthening automotive related business



- Signed a contract for business reconstruction of WECARS (former BIGMOTOR) with ITOCHU Corporation and J-Will Partners
- Restore trust, achieve a turnaround, and drive collaborations with related businesses in the Group and the strengthening of the automotive business

#### Investment in the automotive aftermarket



- Capital participation in NAL Net Communications Co., Ltd. together with ITOCHU Corporation
- NAL Net is a provider of vehicle maintenance management services to car lease companies.
- By leveraging the ITOCHU Group's expertise, efforts will be made to build a system to meet diverse automotive maintenance needs to expand the automotive aftermarket business.

## **Update on Initiatives for FY2023**



#### Promotion of a sustainable asphalt supply system



- Formed a capital and business alliance with Nichireki Co., Ltd.
- Nichireki is a provider of products, construction services and technologies, among other products and services, associated with road pavement.
- Efforts will be made to further strengthen businesses related to the maintenance of road infrastructure, with a view toward promoting environmental load reduction-oriented businesses and building a stable and secure system for the supply of asphalt and asphalt-related products.

#### New services with AI-based power analysis



- Formed a capital and business alliance with Informetis Co., Ltd.
- Informetis provides a power consumption visualization service.
- Efforts will be made to facilitate more efficient energy utilization through a demand response and other means and to provide new services and solutions based on high precision energy data.



## 2. Progress on Medium-Term Business Plan

## 2) Progress in Each Department

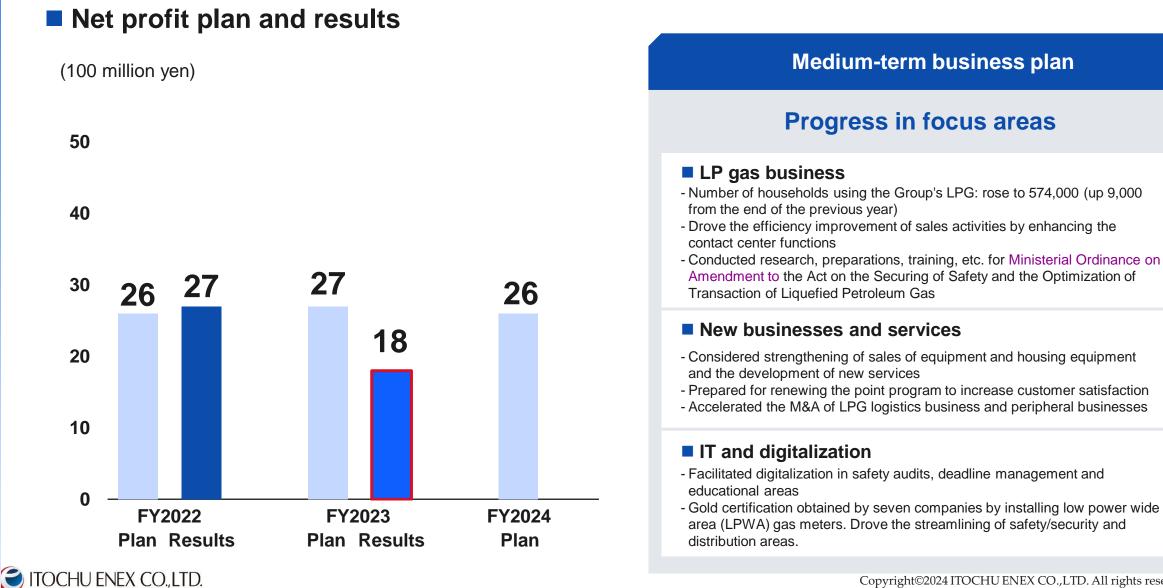


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## **Progress of ENEX2030 '23-'24**

**Home-Life Division** 





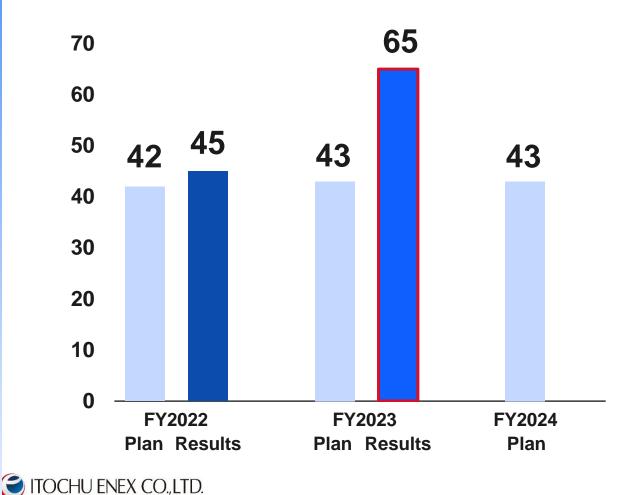
#### Car-Life Division

## Progress of ENEX2030 '23-'24



#### Net profit plan and results

(100 million yen)





#### Mobility business

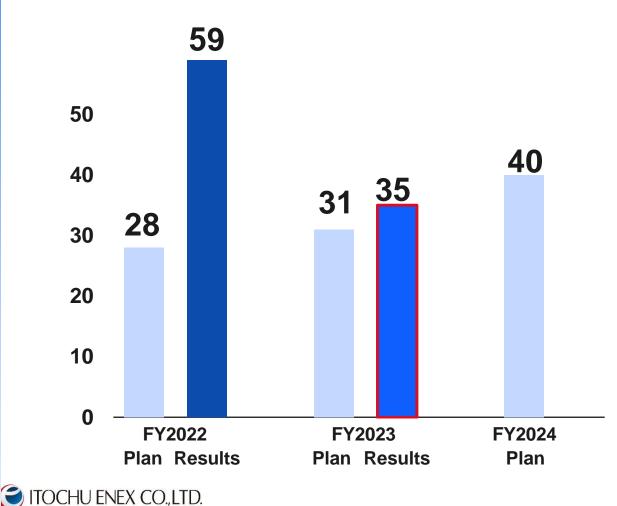
- Expanded the customer base by opening a shop that adopts a new business format at the LaLa Port Kadoma
- Drove the automotive maintenance contract business

## Progress of ENEX2030 '23-'24



#### Net profit plan and results

(100 million yen)



# Progress in focus areas

Medium-term business plan

#### Further strengthening existing businesses

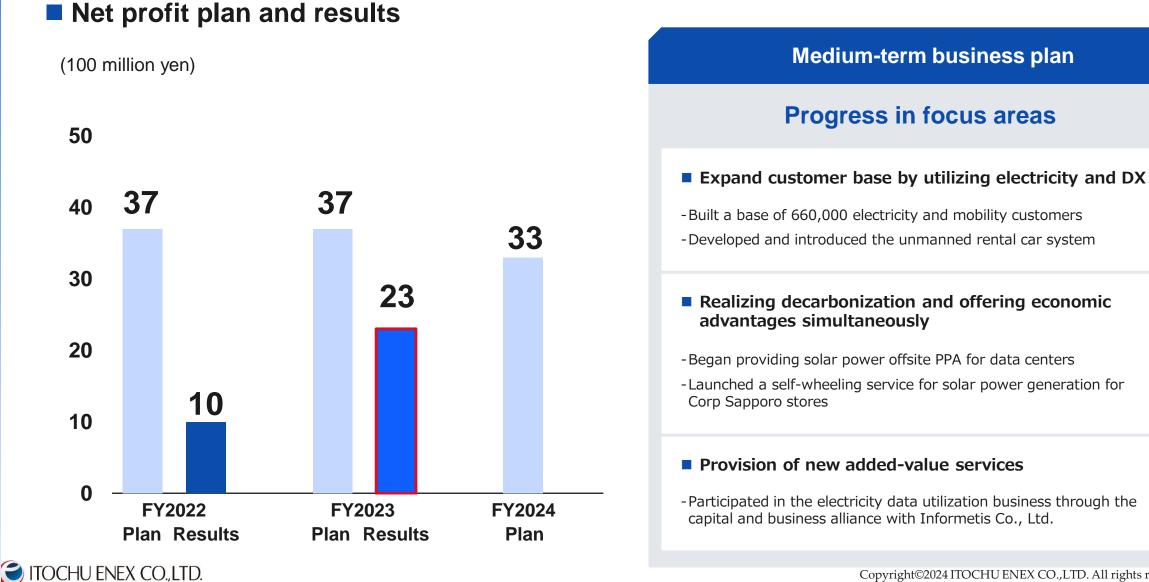
- Formed a capital and business alliance with a modified asphalt manufacturer
- Built tanks at the Etajima Terminal
- Completed the construction of the Okayama AdBlue® Manufacturing Plant
- Completed Built tanks at the Sodegaura Asphalt Base
- Increased container reinspection equipment in the gas container pressure resistance inspection business

#### Development of new business

- Started demonstration of bicycle sharing business
- Launched LNG bunkering business

## Progress of ENEX2030 '23-'24







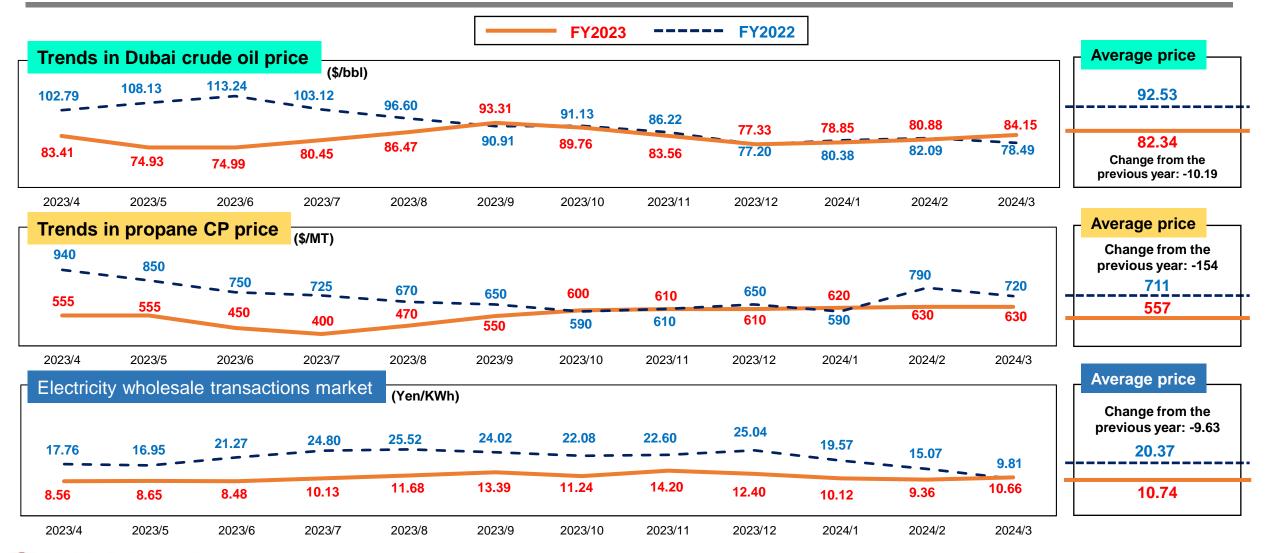




### (Reference) Market Trends



Crude oil prices remained flat in the second half while CP and power prices were mostly below the previous year's level throughout the year.

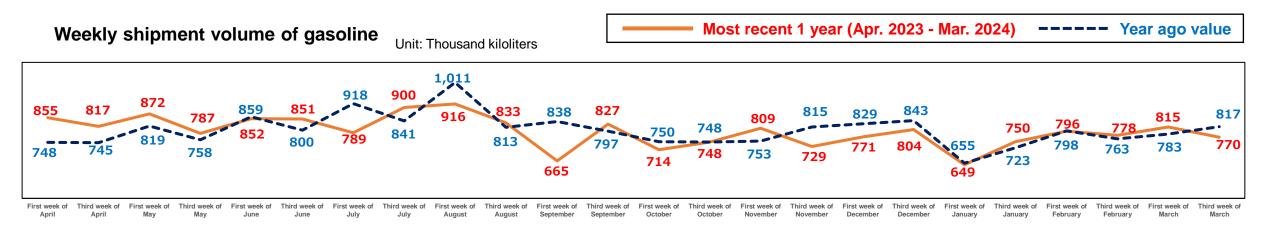


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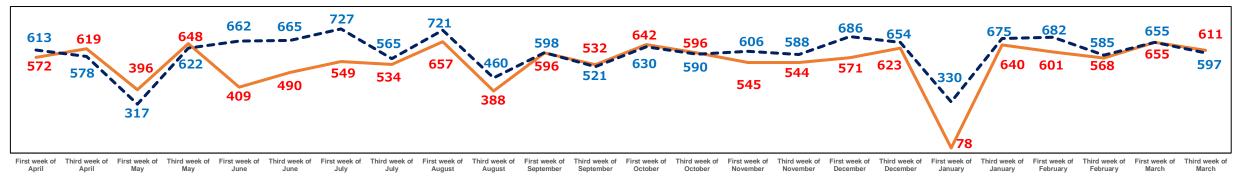


# Appendix

#### [Reference] Shipments of gasoline and diesel oil in Japan (national statistics)



#### Weekly shipment volume of diesel oil Unit: Thousand kiloliters



\* Created based on statistics from Petroleum Association of Japan





# Appendix

### [Reference] Monthly sales volume of LP gas (March to February, national statistics)

	March			April			Мау			June			July			August		
	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes
For household and business use	806	722	△10%	621	566	≙9%	529	533	+1%	499	465	△7%	448	430	∆4%	402	409	+2%
For cars	31	29	△6%	31	28	△10%	30	29	∆2%	32	29	∆8%	34	32	∆6%	32	31	△1%
Total	837	751	△10%	652	594	∆9%	559	563	+1%	530	494	△7%	482	461	∆4%	434	440	+1%

**Unit: Thousand tons** 

	September			October			November		December			January	/	F	ebruar	у	Total				
	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2023	2024	Changes	2023	2024	Changes	Year ago value	Most recent 1 year	Changes
For household and business use	440	393	△11%	492	471	∆4%	621	595	∆4%	810	778	∆4%	822	756	△8%	765	743	∆3%	7,256	6,860	∆5%
For cars	31	29	△6%	30	28	△8%	31	28	△10%	32	30	△8%	28	27	∆2%	28	28	0%	369	348	∆6%
Total	471	423	△10%	523	498	△5%	652	623	∆4%	843	808	∆4%	850	783	△8%	793	771	∆3%	7,625	7,209	≙5%

\* Created based on statistics from Japan LP Gas Association







[Reference] Monthly sales of new cars (Standard-sized cars, compact cars and kei (light) cars) (April to March, national statistics)

	April			Мау			June			July				August		September			
	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	2022	2023	Changes	
Standard- sized and compact cars	154	193	+26%	136	180	+32%	170	227	+34%	187	222	+19%	154	183	+19%	212	238	+12%	
<i>Kei</i> cars	91	96	+6%	75	92	+22%	98	105	+7%	101	99	△2%	80	97	+22%	113	126	+11%	
Total	244	290	+19%	212	272	+28%	268	332	+24%	288	321	+11%	234	281	+20%	325	363	+12%	

October November December February March **Total** January Most Year ago 2022 2023 Changes 2022 2023 Changes 2022 2023 Changes 2023 2024 Changes 2023 2024 Changes 2023 2024 Changes recent Changes value 1 year Standardsized and 186 202 237 330 215 +15% 193 225 +16% 181 201 +11%193 ∆4% 203 riangle 14%269 riangle 19%2,341 2,547 +9% compact cars 110 120 +9%115 119 +4% 104 ∆3% 118 92 △22% 120 96 △20% 148 115 △22% 1,272 1,260  $\triangle 1\%$ Kei cars 101 296 334 +13% +12% 284 302 +6% 320 285  $\triangle 11\%$  $\triangle 16\%$ 478 384 △20% 3,614 3,807 +5% Total 308 344 356 298

\* Compiled based on statistical data issued by the Japan Automobile Dealers Association and the Japan Light Motor Vehicle and Motorcycle Association

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